

POWER REPORT



July 2013

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members

Wisconsin

Algoma
Black River Falls
Boscobel
Brodhead
Cedarburg
Columbus
Cuba City
Eagle River
Evansville
Florence
Hartford
Hustisford
Jefferson
Juneau
Kaukauna
Lake Mills
Lodi
Menasha

Mount Horeb
Muscodia
New Glarus
New Holstein
New London
New Richmond
Oconomowoc
Oconto Falls
Plymouth
Prairie du Sac
Reedsburg
Richland Center
River Falls
Slinger
Stoughton
Sturgeon Bay
Sun Prairie
Two Rivers
Waterloo

Wauwaukee

Waupun
Westby
Whitehall

Michigan

Alger Delta CEA
Baraga
Crystal Falls
Gladstone
L'Anse
Negaunee
Norway

Iowa

Independence
Maquoketa
Preston

WPPI Energy is a regional power company serving 51 consumer-owned electric utilities. Through WPPI Energy, these public power utilities share resources and own generation facilities to provide reliable, affordable electricity to more than 195,000 homes and businesses in Wisconsin, Upper Michigan and Iowa.

Investment in Hydropower Generation Gives Communities Long-Term Benefits

For the communities that rely upon it, locally generated hydropower is more than sustainable, reliable electricity. Rather, it's a source of pride, a way to carry on an important tradition that still makes as much economic sense today as it did a century ago.

Residents of three WPPI Energy member communities have learned just how much their hydroelectric resources meant to them. Each city – Black River Falls, Wisconsin; Kaukauna, Wisconsin; and Norway, Michigan – faced a significant decision within the past decade.

Although each is quite different, all three share a common bond: a commitment to, and investment in, the future of their hydro facilities. Generating renewable electricity helps meet their customers' needs, the balance of which are met through wholesale power supply purchases from WPPI Energy.

Norway

For the first time in four years, all four hydroelectric generators are up and running in this Upper Peninsula city of 2,845.

In 2009 the shaft broke on one of the larger units, causing extensive equipment damage. The city decided it was time not only to restore the unit to good working order, but also to make upgrades to keep the entire generation facility operating smoothly for decades to come. Construction began on new turbines, shafts, water wheels and apparatuses, all without modifying the existing structures.

The repair work took almost two years to complete after a September 2010 flood caused about \$100,000 worth of damage at the site.

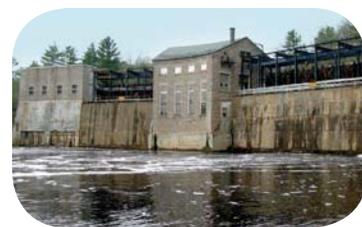
A \$1 million, zero-interest loan established by the federal Clean Renewable Energy and Economic Development Act helped finance the \$7.5 million project.

"We've done the math looking at this," said Joe Pickart, superintendent of the City of Norway Department of Power & Light (DPL). Even after the cost of the repairs, it costs the city about 3 cents per kilowatt-hour to generate electricity, which adds up to \$1.4 million in rate relief per year and a simple payback period of less than 10 years.

This year's substantial snowpack, melting gradually into the Menominee River over a slowly thawing spring, created the ideal conditions in which to turn on all four of the independent units at once, Pickart explained. Today, Sturgeon Falls Hydro has 5.4 megawatts (MW) of capacity and produces about 19,000 MWh of energy for Norway's customers each year.

The city of Norway has owned Sturgeon Falls Hydro since 1946. Completed in 1905, it was originally built by the Penn Iron Mine Co. to run electric shafts and carts in the mine.

In addition to gaining the economic and environmental benefits of city-generated renewable energy, local residents also enjoy fishing and boating on the reservoir.



Four hydroelectric generators are back to work in Norway, Michigan, following a nearly two-year repair project.

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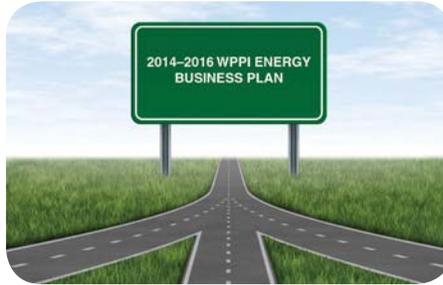
Our three-year business plan is the roadmap to the success of our joint action agency, and we couldn't get there without direction from our members.

I'm confident that our decisions so far have put us on a good path. Our diverse power supply, transmission and generation ownership, excellent position in regard to meeting stricter environmental regulations, and array of support services for members all demonstrate our shared strength as a joint action agency.

But as we work on our 2014–2016 WPPI Energy Business Plan, we need to be sure we understand specifically, from our members' perspective, what is working well and what could be improved.

That's why, over the past few months, members of the WPPI Energy senior staff have met in small groups with member utility managers and others to ask several key questions.

We've appreciated the straightforward, open dialog we've had with members on the complexities and challenges they face as individual utilities and their thoughts on how we can better address these issues collectively. This dialog will continue this



summer during senior staff visits with the governing bodies of our member utilities and Executive Committee outreach visits.

We'll use those insights as we draft the plan this summer. The new plan will build on the existing plan to improve services to members, reflecting our changing industry environment, the evolving needs of our members' customers and ideas from new utility leaders.

Once the draft is completed, members of the WPPI Energy Executive Committee will meet in a strategic planning session in August to thoroughly review the document and give their feedback.

Our annual meeting in September will be an opportunity for our members to learn highlights of the plan. During a special meeting in October, we will ask the entire membership to read over the document and vote to approve it.

What has been clear throughout the process so far is that our 51 member utilities still share a strong unity of purpose and a focus on value. We look forward to their continued guidance as we move forward.

QUICK TAKES

WPPI Energy News in Brief

Law Will Protect Customer Privacy

Governor Scott Walker signed into law on July 5 the Protecting Municipal Utility Customer Information bill (Wisconsin AB 106/SB 103), passed by the state Assembly and Senate in early May.

Municipal utilities have taken considerable efforts to ensure the privacy of individual customers' information, as required by longstanding regulatory rules. However, municipal utilities are also subject to state open records laws, creating an ambiguity that the courts had not addressed.

This law resolves the discrepancy, ensuring that third parties are prevented from accessing private information about municipal utilities' customers.

MISO Changes Name

MISO, formerly Midwest Independent System Operator, Inc., has changed its name to the Midcontinent Independent System Operator, Inc. in order to reflect its expanding footprint with the addition of new members such as Entergy, which has electricity customers in Arkansas, Louisiana, Mississippi and Texas. MISO is a not-for-profit, member-based organization that administers wholesale electricity markets.



Wis. PSC Chair Visits WPPI Energy

Public Service Commission of Wisconsin Chair Phil Montgomery was a guest speaker at WPPI Energy's Board of Directors meeting on May 16.

Budget Bans Residency Requirements

Governor Walker signed into law on June 30 the \$70 billion 2013-15 Biennial State Budget. The spending package includes a measure that bans residency requirements for municipal employees, with the exception of police, fire or emergency personnel.

Municipal Electric Utilities of Wisconsin (MEUW) had made several attempts to have the ban removed from the bill. Now, WPPI Energy and MEUW are working to get a more clearly defined interpretation of the new residency language, which may have intentionally been left vague so that each community can decide what it considers "emergency workers."



MEMBER SPOTLIGHT

New Richmond, Wisconsin

new richmond, wisconsin fast facts

County:

St. Croix

Number of Customers:

3,555

Member Website:

www.nrutilities.com

Did you know?

- The City of New Richmond, also known as “The City Beautiful,” was founded in 1857.
- A tornado hit New Richmond on June 12, 1899, while a circus was in town, claiming the lives of 117 people and injuring 150. More than 300 buildings were destroyed.



BP Photography

WPPI Energy member since 1980.



BP Photography

The mill pond in New Richmond is part of the Willow River.

Show, don't tell.

That's the mantra in New Richmond, where the city administrator/utility manager has been a familiar face to local business owners and residents.

Mike Darrow, who started as city administrator and manager of New Richmond Utilities (NRU) in April 2012, has continued in the tradition of his predecessor with his own unique approach and ambitious goals.

“We had a minor outage a couple of days ago. We picked up the phone and then we went out to the people affected to show them what the cause of the outage was,” Darrow said in an interview. “It was caused by a faulty device, and these things happen. But people really appreciate when you come in and explain it.

“If there's ever a problem, we're on top of it. We can provide a quicker response. We also offer technical assistance and funding for energy-usage improvements,” he continued.

The locally owned utility's attention to customer service is a selling point in economic development efforts, Darrow said.

Darrow previously served as the city administrator in Gilbert, Minnesota, an

Iron Range community that purchased wholesale electricity from Minnesota Power.

When he came to New Richmond, he found a resource in Dennis Horner, who had served as city administrator and utility manager for 27 years. In addition to his extensive community involvement, Horner was a strong advocate for public power who stayed involved in legislative events in Madison and Washington, D.C. Horner's leadership extended to several WPPI Energy committees and advisory groups, including terms as chair of the Board of Directors and chair and secretary of the Executive Committee.

Understanding Business Needs

Darrow's goal for 2013 is to meet with each of the city's 350 businesses within one year. At the current pace, he should reach that goal sometime this summer.

“Whether it's on the utility side or the economic development side, if you don't know who your customers are, you could lose a great opportunity to retain them,” Darrow said.

While Darrow and his staff have used the visits with business managers and owners to discuss utility rates or other issues, there is no set agenda when they arrive.

"They appreciate the opportunity just to have somebody to listen," he said. "From our perspective, it's great to understand not only what their needs are, but also what they are doing worldwide from this very small community in one of the fastest-growing counties in the state. It's pretty amazing and we have a lot to be proud of."

Darrow cites companies like Engineered Propulsion Systems, which is developing and manufacturing a lightweight, high-powered diesel engine that is diesel/jet fuel compatible, and Liquid Waste Technology, which designs and manufactures automated sludge handling equipment, as just two examples of growing global companies based in the community of 8,400 about 40 miles east of the Minneapolis/St. Paul metropolitan area.

Three local businesses have achieved the Wisconsin Department of Natural Resources' (DNR) Green Tier status.

"New Richmond can and should be very proud to have three Green Tier participants like Bosch Packaging Technology, Federal Foam Technologies and Phillips-Medisize within their community," said Peter Skorseth, an environmental engineer with DNR.

Bosch Packaging Technology, Inc. earned the distinction by significantly reducing waste, energy usage and water usage; lowering carbon dioxide emissions by 12 percent from 2007 to 2011 at its facilities and taking other measures.

Federal Foam Technologies, Inc. reduced energy consumption, reduced production noise and increased cardboard recycling, among other efforts.

Phillips-Medisize Corp.'s New Richmond facility has implemented many reduction, reuse and recycling initiatives, including a retrofitted lighting system that will save as much as 250,000 kilowatt-hours of energy a year.

To help expand and attract new business, New Richmond dropped all city impact fees, both from the city and utility, for a limited time. That brought in \$23 million in new construction projects over the next two years. The city also hopes to establish a new revolving loan program for downtown businesses.

When completed in 2016, the new St. Croix River Crossing will connect the north side of New Richmond to Stillwater, Minnesota, and make commuting to and from the Twin Cities much easier. To make the most of this opportunity, New Richmond is conducting a land-use study on the north side



New Richmond Utilities was one of several WPPi member utilities that sent workers – in one of its hybrid line trucks – to help crews restore power on the East Coast after Hurricane Sandy.

and is exploring the idea of adding utility infrastructure to accommodate future growth. At the same time, the city is launching a marketing campaign and video in the Twin Cities.

Helping Residents Save

NRU participates in the statewide renewable energy and energy-efficiency program Focus on Energy to offer incentives and programs to residential customers. Last year nearly 15 percent of the city's 2,000 eligible homeowners participated in Focus' Express Energy Efficiency Program. By having pipe insulation, aerators, shower heads and CFL bulbs installed, these homes will see a combined annual energy savings of 287,614 kilowatt-hours. The utility will reach out again this summer to maximize participation, said Weston Arndt, the community's energy services representative.

Homeowners also can opt to complete a Home Performance with ENERGY STAR® assessment for \$45. Projects completed by the end of 2013 and verified in a post-performance assessment are eligible for incentives from Focus on Energy, New Richmond Utilities, and/or Xcel Energy. Incentives could cover up to 66 percent of the equipment cost.

NRU will host its 12th Customer Appreciation Picnic this August. Crowds of 500 or more people attend the annual event, which has featured displays of energy-efficient products and giveaways. Again this fall, the utility will collect holiday lights and exchange them for LED light strings.

Although city residents might not find Darrow in the office for a while yet, they will likely continue to see him around town. "To sit down, take a tour, have a conversation, nothing beats that. I'm really proud of our commitment to meeting with people," Darrow said.



New Richmond Utilities' annual Customer Appreciation Picnic draws a crowd for food, giveaways and displays.

MEMBER NEWS



Whitehall Electric Utility Superintendent Neal Wozney, left, Sewer Superintendent Mark Johnson, City Clerk/Deputy Treasurer Ashley Slaby and City Administrator Tina Sass toured the Richland Center Renewable Energy facility on June 11.

- Thirty utility staff members and community leaders from 13 WPPI Energy member

communities joined WPPI Energy staff on an informational tour of Richland Center Renewable Energy (RCRE), a new wastewater treatment facility and biogas digester. The privately owned facility, built by Foremost Farms LLC and Schreiber Foods, will provide 1.7 MW of capacity to the WPPI Energy system, serving as an additional source of renewable energy. Currently, nearly 14 percent of the power supply that WPPI Energy provides is comprised of energy from wind, solar, hydro and biogas resources.

- USDA Rural Development selected the **City of Richland Center** to receive its Water and Environmental direct loan of \$15.7 million and a grant of \$6.4 million to be used to finance improvements and the construction of a new wastewater treatment facility and administrative building. Deputy Under Secretary Judith Canales joined city leaders at an Earth Day event to make the announcement.
- Five WPPI Energy members have received the American Public Power Association (APPA) Reliable Public Power Provider (RP3) designation. The RP3 designation requires utilities to meet the highest standards in four key areas: reliability, safety, work force development

and system improvement. The 2013 recipients are **Two Rivers Water & Light** (diamond level), **Independence Light & Power, Telecom** (platinum), **City Utilities of Richland Center** (platinum), **River Falls Municipal Utilities** (platinum) and **Evansville Water & Light Department** (gold).

- Fourteen WPPI Energy members have received the APPA's Safety Award of Excellence for safe operating practices in 2012. They were: **Columbus Water and Light, City Utilities of Richland Center, Lodi Municipal Light and Water Utilities, the Village of Muscodia, New Holstein Utilities, Sturgeon Bay Utilities, Stoughton Utilities, Two Rivers Water & Light, Black River Falls Utilities, Waupun Utilities, Brodhead Water & Light, Menasha Utilities, Oconomowoc Utilities** and **Kaukauna Utilities**. More than 280 utilities entered the contest, which places entrants in categories according to the number of worker-hours.
- **Lodi Mayor Paul Fisk** has received the APPA Spence Vanderlinden Public Official Award. He previously received the honor in 2007.

STATE UPDATES



Stabenow to Chair Committee

Sen. **Debbie Stabenow** (D-Michigan) has been named chairwoman of the U.S. Senate's Finance Committee's Energy, Natural Resources and Infrastructure Subcommittee.

New Commissioner Appointed

Gov. Rick Snyder has appointed **Sally Talberg** to serve a six-year term on the Michigan Public Commission. Talberg replaces Orjiakor Isiogu, whose term on the commission expires on July 2.



Braley Co-Sponsors Resolution

Rep. **Bruce Braley** (D-Iowa) was among the co-sponsors of H.Res. 112, a resolution that recognizes the contribution that municipal bonds have made to economic growth and the 100-year precedent of the federal tax exemption for municipal bond interest. **Mark Pocan** (D-Wisconsin) also signed the resolution.



MEUW Names New Executive Director

Zak Bloom is the new executive director of the Municipal Electric Utilities of Wisconsin. Bloom has 15 years of electric industry experience, most recently as the general manager of Waupun Utilities.



Baldwin Appointed to Energy Committee

Sen. **Tammy Baldwin** (D-Wis.) was appointed to the Senate Energy and Natural Resources Committee. She replaces Sen. Chris Coons (D-Del.) who gave up his seat on June 20.

"This opportunity will allow me to support Wisconsin's leadership in the areas of bioenergy, energy efficiency and advanced battery production," Baldwin said.

Schools Do the Math on Energy Efficiency

When Grand Avenue Elementary School's administrators wanted to upgrade its lighting and equipment in a way that saves energy and reduces operating costs year after year, they turned to Prairie du Sac Utilities for help.

Over the past decade, the school has replaced all of its light fixtures with fluorescents, added variable speed controls to many of the motors in the heating and ventilating systems, and installed automation to operate systems only when needed, explained Len Burzynski, director of buildings and grounds for the Sauk Prairie School District.

Now, the district is working with the utility and Focus on Energy to make energy-efficiency improvements to other schools in the district, he said.

For its efforts, Grand Avenue Elementary earned ENERGY STAR® certification, an honor awarded to top-performing buildings. The Prairie du Sac school ranks among the top 25 percent of all elementary school buildings, according to the ENERGY STAR benchmarking system.

Schools throughout WPPI Energy's member communities may participate in Energy Management Services for Schools, which helps schools with benchmarking, construction plan reviews, equipment efficiency comparisons, cost-saving estimates, load monitoring, retail rate analyses and technical training.

WPPI Energy and utility staff can work with schools to use energy management and tracking software, conduct lighting efficiency upgrades and lower after-hours heating temperatures. School districts also may qualify for funding assistance. Other recent examples of school projects include:

- Michigan's **AuTrain-Onota School District** received technical assistance and more than \$9,200 from Alger Delta Cooperative Electric Association, plus \$800 in rebates from the state's Energy Optimization program, for an energy-efficient lighting upgrade. The district expects to save \$1,700 a year in operating expenses.
- In Wisconsin, **Jefferson High School** received more than \$49,000 through Jefferson Utilities and WPPI Energy's New Construction Design Assistance Program. New features including a geothermal heating and cooling system, high-performance windows, additional wall and roof insulation, energy-efficient lighting and daylighting controls will result in 334 kW of peak demand reduction, 190,000 kilowatt-hours (kWh) in annual energy savings and \$95,000 in annual energy cost savings.
- Black River Falls Municipal Utilities and WPPI Energy – along with Focus on Energy, Wisconsin's statewide energy-efficiency program – awarded \$55,000 to the **School District of Black River Falls** for projects including new gymnasium lighting, LED lighting in the high school parking lot, and solar photovoltaic system near the high school. The district will save more than

173,000 kWh of electricity annually, for a cost savings of at least \$40,000.

- Lake Mills Light & Water and WPPI Energy are providing funding through the New Construction Design Assistance program for **Prospect Elementary in Lake Mills**. The building will be a beta-test for new, more stringent Leadership in Energy and Environmental Design (LEED) standards.

Helping Schools Save and Learn

Since 2008, WPPI Energy member utilities have:

- Benchmarked 195 school buildings using the online ENERGY STAR Portfolio Manager;
- Completed 199 energy-efficiency projects;
- Reduced schools' energy usage by 4 million kilowatt-hours;

WPPI Energy's energy services representatives also can help connect school administrators with other resources. The Cooperative Education Service Agency, or CESA 10, for example, can help schools without a facilities manager reduce their energy use by an average of 20 percent.

Energy education is another priority. Many WPPI Energy member utilities fund scholarships for teachers to attend courses through the K-12 Energy Education Program (KEEP) and sponsor National Theatre for Children performances to educate students about using energy wisely.



Black River Falls

Jerry Ewert was just a month into his new role as administrator of Black River Falls Municipal Utilities in June 2006 when he received the first coring reports. The Federal Energy Regulatory Commission (FERC) had requested samples from the 95-year-old hydroelectric dam's piers, which found deterioration that had made parts of the structure unusable.



The new Black River Falls Dam is expected to last 125 to 150 years.

Once built as a flood-control mechanism, the dam (along with two others) has a capacity of 1.47 MW, which can meet up to 12 percent of customers' energy needs. In addition, the Chamber of Commerce estimated that the reservoir created behind the dams generates another \$180,000 annually in recreation and tourism revenue.

The utility commission and its advisory group saw the value in a rarely undertaken project: entirely removing and replacing the dam, rather than investing nearly \$3 million in short-term repairs.

"The old dam lasted almost 100 years. This one is expected to go 125 to 150 years, so it will pay for itself many times over," Ewert said.

The rebuilt Black River Falls Dam, completed in June 2012, features six spillway bays and an additional low-flow hydroelectric generating unit.

More than half the funding for the \$9.5 million project came from a U.S. Department of Agriculture (USDA) Rural Development loan – the nation's first hydroelectric dam funded with assistance from the agency.

Getting to that point was no small feat. It took nearly two years to make a change to a regulatory rule that enabled USDA to make the loan. The utility and WPPI Energy benefited from the assistance of U.S. Congressmen Herb Kohl, Russ Feingold and Ron Kind and their respective staffs.

"The WPPI Energy staff helped make it possible. This community and others are very fortunate to have an organization like WPPI supporting them," Ewert said.

Kaukauna

A 168-foot drop in depth over a 36-mile stretch provides the ideal situation to generate hydropower on the Fox River. From owning one hydro plant in 1912 to 19 hydro units at seven dams today, the "Electric City" has made the most of its resources.

About a decade ago, the Old Badger and New Badger facilities, built in 1908 and 1928 respectively, were showing their age.

Kaukauna Utilities hired a consultant to do an economic feasibility study, which provided eight different options. Long term, it made sense to rebuild the power canal, tear down the New Badger powerhouse, build a new one and install two 3.5-MW turbines. The utility would gain 2 MW of additional power and have a plant that would operate for the next 80 to 100 years, explained Mike Pedersen, manager of generation and operations.

With approval from the utility commission and buy-in from the public, KU began the 5½-year relicensing process. In May 2012, the utility shut down the existing plants, relocated 5,000 fish, drained the 2,100-foot canal and began demolition.

The \$38 million project is moving forward on schedule. "We should be completed, online and making power commercially by November 1," Pedersen said.

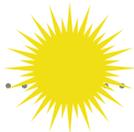
In the future, the site will include the new Hydro Park with two plazas and green space, and the Old Badger plant has remained intact as a potential future museum.

The project will increase the generating capacity at the Badger site from 5 to 7 MW. Total system generation will increase from 23 to 25 MW, serving about 20 percent of the utility's load. KU customers have saved nearly \$70 million over the last decade by having locally generated hydropower.



Construction crews install two draft tubes at the Badger hydro facility in Kaukauna. The red metal is shipping and installation bracing, as the draft tubes were manufactured in Spain and unloaded in the Port of Green Bay.

DATEBOOK: Summer



Free On-Demand Webinars

The Energy Center of Wisconsin | www.ecw.org/university

- Implementation of successful daylighting control systems
- Subslab ventilation systems for moisture control
- Ventilation systems and the ASHRAE 62.2 standard
- Enhancements for new and existing RTUs
- Evolving lighting: technology and human factors
- Exploring LED lighting technology for facilities

Building Operator Certification Level 1

Focus on Energy | www.focusonenergy.org/about/events

- September 3–November 13 | Green Bay, Wisconsin
- September 5–November 14 | Wisconsin Dells, Wisconsin

- WPPI Energy and its 51 members in Wisconsin, Upper Michigan and Iowa sponsor and provide support for energy education conferences and technical workshops benefiting commercial and industrial utility customers.

Practical Energy Management for Industrial Facilities

Focus on Energy | www.focusonenergy.org/about/events

- September 10 | Milwaukee, Wisconsin
- October 11 | Eau Claire, Wisconsin

Practical Energy Management for Commercial Facilities

Focus on Energy | www.focusonenergy.org/about/events

- September 12 | Eau Claire, Wisconsin
- October 10 | Madison, Wisconsin

Practical Energy Management for School and Government Facilities

Focus on Energy | www.focusonenergy.org/about/events

- October 15 | Green Bay, Wisconsin
- November 5 | Madison, Wisconsin

Ask the Experts

Q: *Is cybersecurity a concern for municipal utilities, and how would proposed legislation impact WPPI Energy members?*

A: The idea that cybersecurity is only an issue for large utilities is a myth.

While only utilities with “critical assets” are subject to the bulk of the North American Electric Reliability Corp.’s (NERC) critical infrastructure protection, or CIP, standards, all utilities must manage cybersecurity risks.

WPPI Energy has a number of security measures and policies in place that extend multiple safeguards to our municipal utility members. Members’ cybersecurity efforts are supported and enhanced by WPPI Energy’s efforts, and can be grouped into three main areas:

- Corporate systems, which involves protecting accounting and human resources information, as well as keeping secure WPPI Energy websites;
- Shared systems, including customer information systems and telecommunications; and
- Utility operations, which includes several different systems: supervisory control and data acquisition (SCADA), advanced metering infrastructure, and meter data management.

The Department of Homeland Security has designated 18 critical industry sectors in its strategy to strengthen cybersecurity. The

electricity sector is the only one that has already developed mandatory and enforceable standards (enforceable since 2008) that, if violated, can result in penalties up to \$1 million per day, per violation.

President Barack Obama has signed an executive order that directs government officials to set voluntary standards to reduce cybersecurity risk and offer incentives to private companies to adopt them. At the same time, the administration is pushing for legislation. So far, the public power-supported Cyber Intelligence Sharing and Protection Act (CISPA) has made it through the House of Representatives, but the Senate appears to have shelved it.

Both the Executive Order and CISPA place strong emphasis on information sharing, which the public power industry strongly supports. We believe that the best way to enhance cybersecurity across critical infrastructure sectors is by improving information sharing between the federal government and these sectors.

Our current regulatory structure has proven to be effective and flexible, and we would strongly discourage our policymakers from creating any new, duplicative and overlapping security regimes that would increase our costs while reducing the security of the grid.

Your Questions Answered: Have a question you’d like answered by one of WPPI Energy’s experts? E-mail your inquiry to PowerReport@wppienergy.org.

Phil Hansen is vice president-business & technology solutions at WPPI Energy.

